

Meeting:	Shetland NHS Board
Date:	17 August 2021
Report Title:	Performance Report Quarter 1: Jan – Mar 2021
Reference Number:	Board Paper 2021/22/31
Author / Job Title:	Elizabeth Robinson, Public Health and Planning Principal

Decisions / Action required:

1.1 The Board is asked to comment on and review any issues which they see as significant to sustaining and progressing NHS Shetland's performance.

High Level Summary:

- 2.1 This report sets out progress against the 1st Quarter of 2021-22 (April to June)
- 2.2 As will be clear from the attached report, the COVID-19 pandemic has inevitably impacted on delivery of services; a great deal of progress has been made in several areas either in maintaining delivery or in 'catching up'.
- 2.3 It is becoming clear that there has been delayed or hidden need that is now revealing itself, and this will continue to represent challenges over the coming months.

Corporate Priorities and Strategic Aims:

- 3.1 The Joint Strategic Commissioning Plan describes how health and care services can be delivered, jointly, across the services described in the Shetland Islands Health and Social Care Partnership's Integration Scheme.
- 3.2 The Annual Operational Plan sets out the strategic overview and key performance targets to achieve for health and care in Shetland, with a focus on financial sustainability. It is a record of its agreement with the Scottish Government to deliver on national strategic priorities and service performance.
- 3.3 The Annual Operational Plan was replaced by a Mobilisation and then Remobilisation Plan during the year.

Key Issues:

Appendix 1 shows the detailed Performance Indicators for the three month period from April – June 2021, Quarter 1 of financial year 2021-22. Generally speaking, the Board has maintained and in some cases improved performance during COVID; we recognise that improvements are required in other areas, where COVID has led to a reduction in level of service (e.g. colonscopy). Many services continue to struggle to recruit (e.g. sonographers to deliver obstetric ultrasound scans), or are reliant on locums. The requirement to maintain green and amber pathways impacts on the number of patients that are able to be seen in some areas of the service.

Some performance indicators and issues which are worth noting are listed below:

The Physiotherapy service has seen increased waiting times, mainly due to COVID – Several environmental changes were required, and the subsequent capacity (for staff and face to face patients) is reduced. A programme to encourage self-management in the first instance, rather than referral to the physio service is underway at the moment; this will support including looking at improving the information which is available.

Interestingly the redesign and relaunch of our Healthy Shetland 'Quit Your Way' programme, combined with online/telephone support, has increased the numbers of successful quits (measured at 3 months post quit date). The proposed Shetland Health Profile will help us set an accurate target for achieving a smoke free Shetland.

It should be noted that some measures are based on very small numbers, for example, a tiny increase in Staphylococcus aureus bacteraemia infections (including MRSA) means that we can miss our target.

Implications :	
Service Users, Patients and Communities:	The Triple Aim is a framework that describes an approach to optimising health system performance through the simultaneous pursuit of three dimensions:
	 improving the quality of healthcare improving the health of the population, and achieving value and financial sustainability.
	It highlights the importance of working on all three components in parallel and recognises the interconnections; a change in one component can affect the other two, either positively or negatively. The suite of core performance indicators helps to provide reassurance that our service models are delivering a good mix of all three components, to our service users, patients and the wider community.
Human Resources and Organisational Development:	There are no specific issues to address for HR.
Equality, Diversity and Human Rights:	There are no specific issues to address with regard to equality, diversity and human rights. The Board continues, through specific programmes such as the Inequalities targeted smoking cessation programme and ante-natal booking in Maternity Services, to tackle inequalities in health, but it is recognised that there is more to be done in this area.
Partnership Working	Service delivery relies on partnership working between NHS Shetland and other Boards especially NHS Grampian, the Scottish Ambulance Service, other specialist Health Boards, Shetland Islands Council and local voluntary sector providers.
Legal:	The Scottish Government's Health and Social Care Delivery Plan, published in December 2016, sets out the priorities and actions required to reform and further enhance health and social care services across Scotland. This includes the work on developing a regional approach across the North of Scotland.

Finance:	The Public Bodies (Joint Working) (Scotland) Act 2014 ("the 2014 Act") established the legislative framework for the integration of health and social care services. Achieving value and financial sustainability is a key aim of NHS
	Shetland. Regular and effective monitoring of performance will allow the Board to make effective decisions regarding the choices over which services should be provided, at what level and in what location in accordance with the financial resources made available, for the services which are not delegated to the IJB.
	For the services which the Board has delegated to the IJB, the performance data allows the NHS Board to be reassured that they are meeting their obligations for operational delivery, in line with the agreed Directions. (Directions is the name given to the contractual arrangement between the IJB and NHS Shetland and Shetland Islands Council to deliver the services which the IJB have commissioned).
Assets and Property:	There are no specific issues to address with regard to assets and property.
Environmental:	There are no specific environmental implications to highlight.
Risk Management:	Effective performance management arrangements can contribute to the pro-active management of risks, in line with the Board's Risk Management Strategy. This Report is a component part of the control environment to support the management of many of the corporate risks, including: - Adverse clinical outcomes as a result of failure of Clinical Governance, performance and management systems; - Because of changing demand, service and financial pressures the Board is less successful in meeting key (HEAT) targets and interim trajectories resulting in less effective services to the local population; - Reduced confidence in the overall management of health services in Shetland from the implementation of controversial and/or unpopular service changes, resulting in the inability to redesign and improve sustainability of services; - Board does not effectively transform service delivery and organisational arrangements (ie public sector reform) to address increasing activity and demand resulting in a reduction in quality of service and unsustainable services; - Negative publicity, loss of confidence in the organisation from breaches of key ACCESS targets and the potential of poorer patient outcomes as a result of delays in assessment of treatment; - Failure to create an effective culture of continuous service improvement because of lack of available resource to support redesign leading to no or slower progress on change;

	 That systems for monitoring access and waiting time targets will fail, leading to reputational damage and loss of confidence in local services.
Policy and Delegated Authority:	The NHS Shetland Board retains responsibility for monitoring performance and this is not delegated to any committee. NHS Shetland delegated functions, including planning for acute hospital services, to the IJB. The NHS Board retains responsibility for operational delivery of services.
Previously considered by:	None
"Exempt / private" item	No

Contact Details:

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10th August 2021

Appendices:

Appendix 1 Performance Report, Detailed, for Quarter 1, April - June 2021

NHS Shetland Performance Report - Monthly Indicators

Generated on: 17 June 2021



	Ye	ars		Qua	rters			Months		Tar	rget	
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	n 2021	Note Graphs
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	
CH-DD-01 Delayed Discharges - total number of people waiting to be discharged from hospital into a more appropriate care setting, once treatment is complete, excluding complex needs codes.	1	0	0	3	2	0	0	3	0	0		3.5 3 3 3 3 3 3 3 2.5 2 2 2 2 1.5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
CH-DD-02 Delayed Discharges - number of people waiting more than 14 days to be discharged from hospital into a more appropriate care setting, once treatment is complete, excluding complex needs codes.	1	0	0	0	0	0	0	0	0	0	>	0.75 - 0.5 -

	Ye	ars		Qua	rters		Months Target				get	
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Note Graphs
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	
CH-MH-01 18 weeks referral to treatment for Psychological Therapies (percentage of completed waits less than 18 weeks)	29%	19%	10.3%	17.6%	23.8%	28.6%	42.9%	14.3%	14.3%	90%		75% - 50% -
CH-MH-02 18 weeks referral to treatment for Psychological Therapies (percentage of ongoing waits less than 18 weeks)	35.1%	47.8%	31.7%	41.2%	34.2%	47.8%	40.6%	39.6%	47.8%	90%		75% - 41.2% 47.8% 47.8% 43.8.8% 33.8.8% 33.8.8% 33.8.8% 33.8.8% 32.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.
HR-HI-01 NHS Boards to Achieve a Sickness Absence Rate of 4%	4.52%	3.39%	3.04%	2.1%	2.43%	3.39%	3.05%	3.03%	3.39%	4%		11-Jun-2021 The monthly figure for Mar 21 shown is well below the Scottish average for the month and well below the 4% target. For the rolling 12 month period 1 Apr 20 to 31 Mar 21 the percentage absence rate is 2.89, which is well below the Scottish average and the 4% target. Short and long term absences are below the Scottish average for the month. We are also below the Scottish average for long and short term rolling year.

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	Years Quarters							Months		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	· ·	
HR-IT-01 The percentage of freedom of information requests due a response in the month which received a response within 20 working days	92.2%	86%	68.9%	87.8%	89.2%	87.4%	81.3%	84.4%	91.5%	90%		100% 96.1% 93.8% 94.4% 91.5% 88.5% 94.4% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5% 88.5% 94.6% 91.5%	
MD-EC-01 Emergency bed days rates for people aged 75+	4,309	3,578	898	914	834	932	345	304	283	500		300 - 341 330 337 355 345 304 283 222 271 291 272 304 283 200 - 227 222 271 291 272 304 283 200 - 227 222 271 291 272 304 283 200 - 227	
MD-MH-01 People with a diagnosis of dementia on the dementia register	216	212	212	213	214	212	211	209	212	184	S	200 - 211 211 212 211 211 212 214 211 207 212 150 150 150 150 150 150 150 150 150 150	

	Ye	ars		Qua	rters		Months				get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	J. G. april	
NA-CF-01 18 weeks referral to treatment for specialist Child and Adolescent Mental Health Services (percentage of completed waits less than 18 weeks)	94.52%	60.29%	38.1%	70.59%	93.75%	42.86%	60%	33.33%	33.33%	90%		100% - 100% 100% 100% 100% 100% 100% 100	CAMHS had an increase in urgent referrals during 2020-21 as well as going through a period of transition within the team, this has impacted on waiting times. However, with supplementary staffing CAMHS has now managed to bring the wait times within the 18 week time frame and they working on a recovery plan to make this sustainable. The current longest wait is 15 weeks (June 2021).
NA-DI-01 Number of cases where the Upper GI endoscopy ongoing waiting time was greater than 6 weeks	0	3	7	7	4	3	3	1	3	0	_	15 12.5 10 7.5 5 2.5 0 Months — Target (Months)	
NA-DI-02 Number of cases where the Lower endoscopy (excluding colonoscopy) ongoing waiting time was greater than 6 weeks	2	2	2	2	2	2	4	1	2	0	_	7.5 - 10 10 10 10 2 2 2 2 2 2 2 2 2 2 2 2 2 2	

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	G. ap.ii	
NA-DI-03 Number of cases where the colonoscopy ongoing waiting time was greater than 6 weeks	1	5	5	5	2	5	1	3	5	0		15 14 12.5 10 -7.5 -5 5 5 3 1 2 1 3 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	08-Jun-2021 Following remobilisation of the service, there has been a reduction in pre-covid capacity
NA-DI-04 Number of cases where the cystoscopy ongoing waiting time was greater than 6 weeks	0	2	2	0	0	2	0	4	2	0		A 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	
NA-DI-05 Number of cases where the non-obstetric ultrasound scan ongoing waiting time was greater than 6 weeks	14	150	131	97	12	150	37	72	150	0		150 149 150 150 150 150 150 150 150 150 150 150	17-Jun-2021 Efforts to recruit additional support to continue to reduce the ultrasound backlog are ongoing, but there appears to be a national shortage of available sonographers.

	Ye	ars		Qua	rters			Months		Tar	get	
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Note Graphs
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	
NA-DI-06 Number of cases where the CT scan ongoing waiting time was greater than 6 weeks	3	0	36	25	4	0	2	0	0	0		35 30 25 20 25 20 15 10 5 2 2 4 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
NA-DI-07 Number of cases where the Barium enema test ongoing waiting time was greater than 6 weeks	0	0	0	0	0	0	0	0	0	0		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
NA-EC-02 Rate of attendance at A&E (per 100,000 pop.)	1,954	1,867	2,051	2,038	1,811	1,867	1,575	1,723	1,867	3,061		3,000 - 2,500 - 2,272,278 - 2,051 - 2,052,933,933,811 - 1,555 - 723 - 1,550 - 1,500 -

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Graphis	
NA-IC-28 Number of Staphylococcus aureus bacteraemia infections (including MRSA)	7	4	2	1	1	0	0	0	0	0		0.75 - 0.5 -	
NA-IC-29 Number of C Diff Infections	5	6	0	4	1	1	1	0	0	0		3.5 3 2.5 2 1.5 1 0.5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
NA-PL-01 Number of patients waiting more than 12 weeks from referral to a first outpatient appointment (consultant led services)	1,737	5,437	1,284	1,481	1,493	1,179	513	341	325	100		500 - 509 565 504 497 480 496 520 513 341 325 300 - 210 300 - 210 300 - 210 300 - 210 300 300 300 300 300 300 300 300 300 3	08-Jun-2021 As part of the remobilisation plans both local and visiting clinicians are still continuing to use a combination of Attend Anywhere (NearMe) / telephone wherever possible to review those patients suitable to be reviewed by this means. All visiting services have now been remobilised. Face to face appointments are continuing to increase across the specialities, however with a reduced clinic capacity to that of pre COVID 19 levels.

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Grapiis	
													Patients have been prioritised and are being seen in accordance to clinical urgency while working through waiting list backlogs. Additional clinic capacity has also been organised for some specialties where possible I.e. ENT, Rheumatology and Ophthalmology.
NA-PL-03 Treatment Time Guarantee - 12 weeks from being added to Inpatient waiting list to having procedure	319	1,702	516	544	337	305	98	106	101	0		200 - 201 223 197 150 - 92 183 164 145 100 - 92 100 101 103 89 98 106 101 50 - 100 103 89 98 106 101 Months — Target (Months)	As above.
NA-PL-04 Number of patients waiting more than 12 weeks from referral to a first outpatient appointment (Orthodontic Service)	60	314	112	133	36	33	9	11	13	0		50 49 44 45 44 45 44 45 40 10 10 10 10 10 10 10 10 10 10 10 10 10	08-Jun-2021 Following remobilisation, the service is currently provided remotely by a long term locum on a reduced capacity.

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	σιαριίσ	
NA-PL-05 18 Weeks Referral to Treatment: Combined Performance	86.9%	83.6%	89.3%	81.9%	83.4%	82.8%	91.7%	74.7%	86.4%	90.0%		100.0% 100.0% 100.00% 191.7% 88.0% 91.7% 86.4% 75.0% 50.0% 5	
NA-PL-06 Urgent Referral With Suspicion of Cancer to Treatment Under 62 days	94.2%	94.6%	88.9%	100%	93.3%	100%	100%	100%	100%	95%	•	100% - 100% 100% 100% 100% 100% 100% 100	
NA-PL-07 Decision to treat to first treatment for all patients diagnosed with cancer - 31 days	97.1%	98%	100%	92.3%	100%	100%	100%	100%	100%	95%	•	100% - 10	

	Ye	ars		Qua	irters			Months		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	January 2021	Februar y 2021	March 2021	March	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Grapiis	
PH-HI-05 Number of successful smoking quits at 12 weeks post quit for people residing in the 60 per cent most- deprived datazones in Shetland	21	22	10	15	16	22	19	20	22	38		25 -	17-Jun-2021 Provisional data. Some 12 week follow ups will not have been completed.

NHS Shetland Performance Report - Quarterly Indicators

Generated on: 17 June 2021



	Ye	ars		Qua	rters		Tai	rget		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q4 20)20/21		Note
indicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
CE-CS-05 Departmental Business Continuity Plans (BCPs) to be completed for all departments	100%	100%	100%	100%	100%	100%	100%		100% 90% 80% 70% 100% 100% 100% 100% 100% 100% 100	
CE-CS-06 Departmental Business Continuity Plans (BCPs) to be updated annually	78%	53%	54%	56%	56%	53%	100%		50% - 40% -	11-Jun-2021 There is a rolling programme of updates for the Business Continuity Plans. Out of 59 Business Continuity Plans, 28 have not been subject to a formal review within a one year timescale.

	Ye	ars		Qua	ırters		Tai	rget	
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q4 20)20/21	Note
mulcator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs
CE-IC-01 Cleaning Specification Audit Compliance	98.1%	96.2%	98.3%	96.6%	98.1%	96.2%	90%		90% - 90% -
CH-AO-01 Maximum Waiting Time from Referral to First Consultation for Physiotherapy Services - %age of patients seen within 18 weeks	99.6%	72.9%	100%	99.5%	91.3%	72.9%	90%	_	100% 100% 99,3% 91,3% 92,3% 91,3% 72,9% 72,9% 70% 10% 72,9
CH-DA-01 Clients will wait no longer than 3 weeks from referral received to appropriate drug treatment that supports their recovery.	96.7%	100%	100%	100%	100%	100%	90%	⊘	100% 10

	Ye	ears		Qua	rters		Tai	rget		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q4 20)20/21	Constant	Note
indicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
CH-DA-02 Clients will wait no longer than 3 weeks from referral received to appropriate alcohol treatment that supports their recovery.	94%	100%	100%	100%	100%	100%	90%	>	100% 100% 100% 100% 100% 100% 100% 100%	
CH-SC-01 Percentage of people 65 and over receiving intensive care package (over 10 hours per week) in their own home	53%	55%	52%	55%	55%	55%	40%	⊘	55% 52% 55% 55% 55% 55% 55% 55% 55% 55%	19-May-2021 Enabling people to be as independent and safe as possible remains one of our primary aims. We continue to provide appropriate support in people's own home to assist in achieving this.
NA-CF-02 Eligible patients will commence IVF treatment within 12 months	100%	100%	100%	100%	100%	100%	90%	⊘	100% 100% 100% 100% 100% 100% 100% 100%	

	Ye	ars		Qua	rters		Tar	get		
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q4 20	20/21	Cuanha	Note
muicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
NA-CF-05 At least 80% of pregnant women in each SIMD quintile will have booked for antenatal care by the 12th week of gestation so as to ensure improvements in breast feeding rates and other important health behaviours.	89.3%	88.9%	85%	81.8%	89.3%	88.9%	80%		90% 85.9% 81.8% 893.39% 888.39% 80% 30% 20% 10% CLEBEL CEERL CEERL	11-Jun-2021 Provisional figures from NSS Discovery for the year ending Mar 2021 show the rate for our lowest SIMD quintile is 88.9% meeting the 80% target. Our overall rate is 96%, which equates to 168 of 175 pregnant women having booked by the 12th week of gestation.
NA-EC-01 A&E 4 Hour waits (NIPI03b)	95%	98.1%	96.7%	98.7%	98.4%	98.5%	98%		90% 90% 90% 90% 90% 90% 90% 90% 90% 90%	
NA-IC-26 Staphylococcus aureus bacteraemia infections (including MRSA) (rate per 1,000 acute occupied bed days)	0.19	0.48	0.32	0.45	0.48	N/A	0.24		0.45 0.4 0.35 0.3 0.32 0.25 0.2 0.15 0.1 0.05 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1 0.1	21-Apr-2021 These are the latest figures reported nationally (Quarter ending Dec 20). There was one SAB in this quarter. The overall rate for the preceding 12 months increased to 0.48 per 1000 AOBD (4 SAB infections), missing the target of 0.24 but still well within expected range. Next data available Jul 21.

	Ye	ars		Qua	ırters		Tai	rget	
Indicator	2019/20	2020/21	Q1 2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q4 20)20/21	Note
muicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs
NA-IC-27 Clostridium difficile infections in patients aged 15 and over per 1,000 total occupied bed days	0.48	0.24	0.42	0.45	0.24	N/A	0.32		21-Apr-2021 These are the latest figures published nationally (Quarter ending Dec 20). There were no C Diff infections in this quarter. The overall rate for the preceding 12 months fell to 0.24 per 1000 OBD (2 C Diff infections), meeting the target of 0.32. Next data available Jul 21.
PH-HI-01 Immunisation Uptake - MMR1 at 2 yrs		93.1%	91.2%	89.8%	93.1%	N/A	95%		90% 80% 70% 60% 50% 40% 30% 20% 10% 00% 10% 00% 10% 10% 10% 10% 10% 1

NHS Shetland Performance Report - Annual Indicators

Generated on: 17 June 2021



		Years		Tai	rget		
Indicator	2018/19	2019/20	2020/21	202	0/21		Note
muicator	Value	Value	Value	Target	Status	Graphs	
PH-HI-02 GP Information System Smoking rate	14.6%	13.7%	13.1%	10%		22.5% - 20% - 17.5% - 15.5% -	17-Jun-2021 Shetland's rate (based on GP data) continues to reduce and is now down to 13.1%. We continue to make attempts to improve the accuracy and completeness of data recorded on EMIS (the GP data collection system).
PH-HI-09 Percentage of mothers smoking during pregnancy		9.6%	10.3%	13%		15% 12.5% 10% - 10.7% 10.7% 9.5% 9.5% 9.5% 9.5% 9.5% 9.5% 10.3% 9.5% 10.3%	17-Jun-2021 Well ahead of the national average and our local trajectory of 13%. Data taken from Discovery system.

		Years		Tai	rget		
Indicator	2018/19	2019/20	2020/21	202	0/21	Cuardo a	Note
muicator	Value	Value	Value	Target	Status	Graphs	
PH-HI-11 Reduce mortality from Coronary Heart Disease among the under 75s	31.2	30.1	N/A	64.7		100 102.4 98.5 98.6 70 75.2 79.7 75.2 79.7 60 10 10 10 10 10 10 10 10 10 10 10 10 10	17-Jun-2021 Small numbers mean we do fluctuate year on year. Next data available - Feb 22.
PH-HI-19 Reduce mortality from Stroke among the under 75s	0	4.8	N/A	11.4		35 35.3 30 - 25 - 20 - 15 10.2 10 11.4 10.9 10.2 10.2 14.3 12.3 15.7 4.8 15.1 16.1 16.1 16.1 16.1 16.1 16.1 16.1	17-Jun-2021 Very small numbers mean we do fluctuate widely year on year. Next data available - Jan 22.
PH-SC-01 Bowel Screening Uptake (rolling 2 year invitation period)	70.9%	71.7%	N/A	60%		70% 66.5% 5.8% 66.4% 66.3% 7.3% 7.9% 7.9% 7.7% 66.5% 66.4% 66.3% 7.3% 7.9% 7.9% 7.9% 7.9% 7.9% 7.9% 7.9% 7.9	17-Jun-2021 Highest rate in Scotland. Two-year reporting period is from 1st of May 2018 to 31st of March 2020 when the programme was paused due to Covid outbreak.

		Years		Tai	rget		
Indicator	2018/19	2019/20	2020/21	202	0/21	Constant	Note
muicator	Value	Value	Value	Target	Status	Graphs	
PH-SC-02 Cervical Screening Uptake (3.5 years)	79.5%	78.3%	N/A	80%		90% 80% 70% 60% 40% 30% 20% 10%	16-Sep-2020 Slight decrease in 2019-20 in line with national trend. Again narrowly missing the 80% target but still the highest uptake in Scotland. Next data available in September 2021.
PH-SC-03 Breast Screening Uptake (3 year rolling period)	82.7%	85.1%	N/A	80%		80% - 87 - 496 .896 .896 .496 .696 .596 .79 . 494 .496 .295 .196 .70% 60% - 50% 60% 60% 60% 60% 60% 60% 60% 60% 60% 6	17-Jun-2021 3 year rolling average April 2017 - March 2020. Highest rate in Scotland by some margin. Next data available May 22.

NHS Shetland Performance Report - Monthly Indicators

Generated on: 10 August 2021



	Ye	ars		Qua	irters			Months		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Grapiis	
CH-DD-01 Delayed Discharges - total number of people waiting to be discharged from hospital into a more appropriate care setting, once treatment is complete, excluding complex needs codes.	1	0	3	2	0	1	0	2	1	0		3.5. 3.5. 3.5. 3.5. 3.5. 3.5. 3.5. 3.5.	
CH-DD-02 Delayed Discharges - number of people waiting more than 14 days to be discharged from hospital into a more appropriate care setting, once treatment is complete, excluding complex needs codes.	1	0	0	0	0	0	0	0	0	0	>	O O O O O O O O O O O O O O O O O O O	

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	S. 2.5.13	
CH-MH-01 18 weeks referral to treatment for Psychological Therapies (percentage of completed waits less than 18 weeks)	29%	19%	17.6%	23.8%	28.6%	27.3%	0%	60%	26.1%	90%		75% - 60% 50% 60% 60% 60% 60% 60% 60% 60% 60% 60% 6	10-lug-2021 A Psychological Therapies Recovery plan has been submitted and approved by the NHS Health Board that sets out different ways of working that will enable the long waits to be addressed over the coming 6 months. Additional resources are currently being sought via the mobilisation plan.
CH-MH-02 18 weeks referral to treatment for Psychological Therapies (percentage of ongoing waits less than 18 weeks)	35.1%	47.8%	41.2%	34.2%	47.8%	54.1%	46.5%	45.6%	54.1%	90%		75% - 47.896.596.696 - 54.196 - 47.896.596.696 - 55.196 - 40.696.696 - 596.696 - 25.296 - 25.296 - 26.492.200 - 26.492.200 - 26.492.200 - 26.492.200 - 26.492.200 - 26.492.200	As above
HR-HI-01 NHS Boards to Achieve a Sickness Absence Rate of 4%	4.52%	3.39%	2.1%	2.43%	3.39%	3.01%	2.97%	3.01%	N/A	4%		3% 3.35%.3396 3.39% 3.39	09-Aug-2021 The monthly figure for May 21 shown is well below the Scottish average for the month and well below the 4% target. For the rolling 12 month period 1 Jun 20 to 31 May 21 the percentage absence rate is 2.72, which is well below the Scottish average and the 4% target. Short and long term absences are below the Scottish average for the month. We are also below the Scottish average for long and short term rolling year.

	Years Quarters Quarters					Months		Tar	get				
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	G. 4p.115	
HR-IT-01 The percentage of freedom of information requests due a response in the month which received a response within 20 working days	92.2%	86%	87.8%	89.2%	87.4%	91.4%	90.9%	80%	100%	90%		100% 96.1% 93.8% 97.2% 91.5%0,9% 100% 100% 58.5% 58.5% 51.3% 14.5% 80.6% 100%	
MD-EC-01 Emergency bed days rates for people aged 75+	4,309	3,578	914	834	932	764	296	197	271	500	>	500 - 337 355 345 304 283 296 271 200 - 2222 271 291 272 345 304 283 296 271 197 100 - 100	
MD-MH-01 People with a diagnosis of dementia on the dementia register	216	212	213	214	212	207	209	211	207	184	•	200 - 211 211 213 214 212 214 211 209 212 209 211 207 175 - 150 - 125 - 100 - 75 - 50 - 25 - 0 - 25 -	

	Years Quarters Q2 Q3 Q4 Q1					Months		Tar	get		_		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	G. april	
NA-CF-01 18 weeks referral to treatment for specialist Child and Adolescent Mental Health Services (percentage of completed waits less than 18 weeks)	94.52%	60.29%	70.59%	93.75%	42.86%	89.29%	75%	100%	100%	90%		100% - 100% 100% 100% 100% 100% 100% 100	
NA-DI-01 Number of cases where the Upper GI endoscopy ongoing waiting time was greater than 6 weeks	0	3	7	4	3	4	2	2	4	0		8 7 6 6 6 7 7 7 6 6 7 7 7 7 7 7 7 7 7 7	10-Aug-2021 Elective theatre has remobilised and management of waiting list backlog continues
NA-DI-02 Number of cases where the Lower endoscopy (excluding colonoscopy) ongoing waiting time was greater than 6 weeks	2	2	2	2	2	2	2	3	2	0		4 3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Graphis	
NA-DI-03 Number of cases where the colonoscopy ongoing waiting time was greater than 6 weeks	1	5	5	2	5	7	7	6	7	0		8 7 6 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	10-Aug-2021 Elective theatre has remobilised and management of waiting list backlog continues
NA-DI-04 Number of cases where the cystoscopy ongoing waiting time was greater than 6 weeks	0	2	0	0	2	3	1	3	3	0		Target (Months)	
NA-DI-05 Number of cases where the non-obstetric ultrasound scan ongoing waiting time was greater than 6 weeks	14	150	97	12	150	147	230	97	147	0		200 150 145 122 97 72 50 100 147 100 100 100 100 100 100 100 100 100 10	10-Aug-2021 Recruitment to cover vacancies proving difficult due to national shortage of available sonographers.

	Ye	ars		Qua	rters			Months		Tar	get	
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Note Graphs
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Graphis
NA-DI-06 Number of cases where the CT scan ongoing waiting time was greater than 6 weeks	3	0	25	4	0	0	0	0	0	0		25 - 20 - 15 - 10 - 10 - 10 - 10 - 10 - 10 - 1
NA-DI-07 Number of cases where the Barium enema test ongoing waiting time was greater than 6 weeks	0	0	0	0	0	0	0	0	0	0		O O O O O O O O O O O O O O O O O O O
NA-EC-02 Rate of attendance at A&E (per 100,000 pop.)	1,954	1,867	2,038	1,811	1,867	2,409	2,138	2,287	2,409	3,061		2,500 - 2,272,278 2,038,933,933,811 2,157,1723,867 1,000 - 1,0

	Ye	ars		Qua	ırters			Months		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Graphis	
NA-IC-28 Number of Staphylococcus aureus bacteraemia infections (including MRSA)	7	4	1	1	0	1	0	0	1	0		1	09-Aug-2021 One MSSA in Hospital (Ward 3) on 15th.
NA-IC-29 Number of C Diff Infections	5	6	4	1	1	2	1	1	0	0		3.5 3.5 2.5 2.5 1.5 1.5 0.5 0.5 0.5 0.5 0.5 0.5 0.5 0	09-Aug-2021 One community acquired C Diff identified on 3rd.
NA-PL-01 Number of patients waiting more than 12 weeks from referral to a first outpatient appointment (consultant led services)	1,737	5,437	1,481	1,493	1,179	960	345	334	281	100		500 - 504 497 480 496 520 477 513 - 341 325 345 334 380 - 30	10-Aug-2021 As part of the remobilisation plans both local and visiting clinicians are still continuing to use a combination of Attend Anywhere (NearMe) / telephone wherever possible to review those patients suitable to be reviewed by this means. Visiting services have been remobilised. Face to face appointments are continuing to increase across the specialities, however with a reduced clinic capacity to that of pre COVID 19 levels.

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	G. 4p. 15	
													Patients have been prioritised and are being seen in accordance to clinical urgency while working through waiting list backlogs. Additional clinic capacity has also been organised for some specialties where possible I.e. ENT and Rheumatology.
NA-PL-03 Treatment Time Guarantee - 12 weeks from being added to Inpatient waiting list to having procedure	319	1,702	544	337	305	300	114	93	93	0		200 19/ 183 164 145 150 101 114 145 100 101 103 98 106 101 114 103 99 98 106 101 114 103 103 104 105	10-Aug-2021 All services have now been remobilised, however the capacity is reduced from pre COVID 19 levels of activity with the additional complexity of maintaining 'green' and 'amber' pathways,
NA-PL-04 Number of patients waiting more than 12 weeks from referral to a first outpatient appointment (Orthodontic Service)	60	314	133	36	33	51	18	22	11	0		40 44 45 45	10-Aug-2021 Following remobilisation, the service is currently provided remotely by a long term locum on a reduced capacity

	Ye	ars		Qua	rters			Months		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status		
NA-PL-05 18 Weeks Referral to Treatment: Combined Performance	86.9%	83.6%	81.9%	83.4%	82.8%	84.6%	88.4%	84.7%	80.8%	90.0%		75.0% - 79.783.283.484 82.496 74.796 88.498.423.739 80.896 - 74.796	10-Aug-2021 Additional ENT and Rheumatology capacity has increased performance
NA-PL-06 Urgent Referral With Suspicion of Cancer to Treatment Under 62 days	94.2%	94.6%	100%	93.3%	100%	73.3%	100%	100%	42.9%	95%		100% 1009auusauusauusauusauusauusauusauusauusauu	10-Aug-2021 Patients who were not treated within 62 days required specialist diagnostic tests and cancer treatment at NHS Grampian.
NA-PL-07 Decision to treat to first treatment for all patients diagnosed with cancer - 31 days	97.1%	98%	92.3%	100%	100%	100%	100%	100%	100%	95%	•	100% 100/HELDUNG	

	Ye	ars		Qua	rters			Months		Tai	rget		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	April 2021	May 2021	June 2021	June	2021	Graphs	Note
	Value	Value	Value	Value	Value	Value	Value	Value	Value	Target	Status	Graphis	
PH-HI-05 Number of successful smoking quits at 12 weeks post quit for people residing in the 60 per cent most- deprived datazones in Shetland	21	24	15	16	24	5	5	N/A	N/A	3	>	40 35 30 25 20 15 10 Months — Target (Months)	10-Aug-2021 April data latest available due to 12 week follow up period.

NHS Shetland Performance Report - Quarterly Indicators

Generated on: 10 August 2021



	Ye	ars		Qua	rters		Tai	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	Q1 20)21/22		Note
indicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
CE-CS-05 Departmental Business Continuity Plans (BCPs) to be completed for all departments	100%	100%	100%	100%	100%	100%	100%		100% 100% 100% 100% 100% 100% 100% 100%	
CE-CS-06 Departmental Business Continuity Plans (BCPs) to be updated annually	78%	53%	56%	56%	53%	61%	100%		100% 90% 80% 70% 61%	10-Aug-2021 There is a rolling programme of updates for the Business Continuity Plans. Out of 59 Business Continuity Plans, 23 have not been subject to a formal review within a one year timescale.

	Years Quarters Quarters 2019/20 2020/21 Q2 2020/21 Q3 2020/21 Q4 2020/2				rters		Tai	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	Q1 20)21/22	Consider	Note
indicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
CE-IC-01 Cleaning Specification Audit Compliance	98.1%	96.2%	96.6%	98.1%	96.2%	98.5%	90%	⊘	90% - 90% -	
CH-AO-01 Maximum Waiting Time from Referral to First Consultation for Physiotherapy Services - %age of patients seen within 18 weeks	99.6%	72.9%	99.5%	91.3%	72.9%	73.5%	90%	_	100% 90% 91.3% 91.3% 72.9% 73.5% 70% 60% 50% 10% 10% 10% 10% 10% 10% 10% 10% 10% 1	
CH-DA-01 Clients will wait no longer than 3 weeks from referral received to appropriate drug treatment that supports their recovery.	96.7%	100%	100%	100%	100%	100%	90%	⊘	100% 100% 100% 100% 100% 100% 100% 100%	

	Ye	ars		Qua	rters		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	Q1 20	21/22		Note
indicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
CH-DA-02 Clients will wait no longer than 3 weeks from referral received to appropriate alcohol treatment that supports their recovery.	94%	100%	100%	100%	100%	83.3%	90%		100% 100% 100% 100% 83.3% 83.3% 83.3% 80% 80% 80% 80% 80% 80% 80% 80% 80% 80	
CH-SC-01 Percentage of people 65 and over receiving intensive care package (over 10 hours per week) in their own home	53%	55%	55%	55%	55%	57%	40%	>	50% - 55% 55% 55% 55% 55% 55% 55% 55% 55%	29-Jul-2021 Enabling people to be as independent and safe as possible remains one of our primary aims. We continue to provide appropriate support in people's own home to assist in achieving this.
NA-CF-02 Eligible patients will commence IVF treatment within 12 months	100%	100%	100%	100%	100%	N/A	90%	>	100% 10	10-Aug-2021 Q1 data to be published in Sept 21.

	Yea	ars		Qua	rters		Tar	get		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	Q1 20	21/22	Graphs	Note
maicator	Value	Value	Value	Value	Value	Value	Target	Status	Graphs	
NA-CF-05 At least 80% of pregnant women in each SIMD quintile will have booked for antenatal care by the 12th week of gestation so as to ensure improvements in breast feeding rates and other important health behaviours.	89.3%	88.9%	81.8%	89.3%	88.9%	91.2%	80%		90% 81.8% 89.3% 88.3% 99.2% 99	10-Aug-2021 Provisional figures from NSS Discovery for the year ending June 2021 show the rate for our lowest SIMD quintile is 91.2% meeting the 80% target. Our overall rate is 96.2%, which equates to 150 of 156 pregnant women having booked by the 12th week of gestation.
NA-EC-01 A&E 4 Hour waits (NIPI03b)	95%	98.1%	98.7%	98.4%	98.5%	98.8%	98%		90% - 30% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% - 10% - 00% - 20% -	
NA-IC-26 Staphylococcus aureus bacteraemia infections (including MRSA) (rate per 1,000 acute occupied bed days)	0.19	0.51	0.45	0.48	0.51	N/A	0.24		0.5 0.45 0.4 0.35 0.3 0.25 0.2 0.15 0.1 0.05 0.1 0.05	09-Jul-2021 These are the latest figures reported nationally (Quarter ending Mar 21). There were no SABs in this quarter. The overall rate for the preceding 12 months increased marginally to 0.51 per 1000 AOBD (4 SAB infections), missing the target of 0.24 but still well within expected range. Next data available Oct 21.

	Years		Quarters				Target		
Indicator	2019/20	2020/21	Q2 2020/21	Q3 2020/21	Q4 2020/21	Q1 2021/22	Q1 20)21/22	Note
	Value	Value	Value	Value	Value	Value	Target	Status	Graphs
NA-IC-27 Clostridium difficile infections in patients aged 15 and over per 1,000 total occupied bed days	0.48	0.38	0.45	0.24	0.38	N/A	0.32		09-Jul-2021 These are the latest figures published nationally (Quarter ending Mar 21). There was one C Diff infection in this quarter. The overall rate for the preceding 12 months rose to 0.38 per 1000 OBD (3 C Diff infections), narrowly missing the target of 0.32 but still well within our expected rate. Next data available Oct 21.
PH-HI-01 Immunisation Uptake - MMR1 at 2 yrs	90.9%	94.3%	89.8%	93.1%	94.3%	N/A	95%	_	90% - 10-Aug-2021 Q1 to be published Oct 21.

NHS Shetland Performance Report - Annual Indicators

Generated on: 10 August 2021



		Years		Tai	rget		
Indicator	2018/19	2019/20	2020/21	202	0/21	Constant	Note
	Value	Value	Value	Target	Status	Graphs	
PH-HI-02 GP Information System Smoking rate	14.6%	13.7%	13.1%	10%		22.5% 20% 17.5% 16.396 16.396 15.8 16.915.9 \$5.30 14.634.65 17.7 \$3.196 17.5% 16.396 16.396 17.5% 19.5	17-Jun-2021 Shetland's rate (based on GP data) continues to reduce and is now down to 13.1%. We continue to make attempts to improve the accuracy and completeness of data recorded on EMIS (the GP data collection system).
PH-HI-09 Percentage of mothers smoking during pregnancy		9.6%	10.3%	13%		12.5% - 12.5%	17-Jun-2021 Well ahead of the national average and our local trajectory of 13%. Data taken from Discovery system.

		Years		Tai	get		
Indicator	2018/19	2019/20	2020/21	202	0/21	Cranha	Note
	Value	Value	Value	Target	Status	Graphs	
PH-HI-19 Reduce mortality from Stroke among the under 75s	0	4.8	N/A	11.4		35 - 35,3 30 - 25 - 20 - 18,1 10 - 11.4 10.5 10.2 14.3 13.3 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7 1.7	17-Jun-2021 Very small numbers mean we do fluctuate widely year on year. Next data available - Jan 22.
PH-SC-02 Cervical Screening Uptake (3.5 years)	79.5%	78.3%	N/A	80%		90% 80% 70% 60% 50% 40% 10% 10%	16-Sep-2020 Slight decrease in 2019-20 in line with national trend. Again narrowly missing the 80% target but still the highest uptake in Scotland. Next data available in September 2021.
PH-SC-03 Breast Screening Uptake (3 year rolling period)	82.7%	85.1%	N/A	80%		80% - 87 - 484 - 894 - 884 - 485 - 595 - 584 - 584 - 584 - 585 - 584 - 584 - 585 - 584 - 584 - 585 - 584 - 584 - 585 - 584 - 5	17-Jun-2021 3 year rolling average April 2017 - March 2020. Highest rate in Scotland by some margin. Next data available May 22.